

Performance Measurement Using SLB indicators

Workshop on Capacity Building for Service Level Benchmarking (SLB)

18th November, 2013, Chennai

Service Level Benchmarking initiative

- Handbook on Service Level Benchmark is developed by MoUD, which includes
 - Minimum set of standard performance parameters for the water and sanitation sector that are commonly understood and used by all stakeholders across the country
 - Define common minimum framework for monitoring and reporting on these indicators
 - Set out guidelines on how to operationalised this framework in a phased manner

This framework comprises of 28 SLB indicators

WATER SUPPLY

9 Indicators





Indicators for Water supply services	Benchmark
Coverage of water supply connections	100%
Per capita supply of water	135 lpcd
Extent of metering of water connections	100%
Extent of Non- Revenue Water (NRW)	20%
Continuity of water supply	24 hours
Quality of water supplied	100%
Efficiency in redressal of customer complains	80%
Cost recovery in water supply services	100%
Efficiency in collection of water supply related charges	90%

WASTEWATER







Indicators for Wastewater services	Benchmark
Coverage of toilets	100%
Coverage of sewage network services	100%
Collection efficiency of the sewage network	100%
Adequacy of sewage treatment capacity	100%
Quality of sewage treatment	100%
Extent of reuse and recycling of sewage	20%
Efficiency in redressal of customer complains	80%
Extent of cost recovery in sewage management	100%
Efficiency in collection of sewage charges	90%

SOLID WASTE	Indicators for Solid Waste Management services	Benchmark
8 Indicators	Household level coverage of solid waste management services	100%
marcators	Efficiency of collection of municipal solid waste	100%
	Extent of segregation of municipal solid waste	100%
Calific Usina papar.	Extent of municipal solid waste recovered	80%
	Extent of scientific disposal of municipal solid waste	100%
	Efficiency in redressal of customer complains	80%
0	Extent of cost recovery in SWM services	100%
	Efficiency in collection of SWM charges	90%

STORM WATER	Indicators for Storm Water Drainage	Benchmark
2	Coverage of storm water drainage network	100%
Indicators	Incidence of water logging / flooding	0

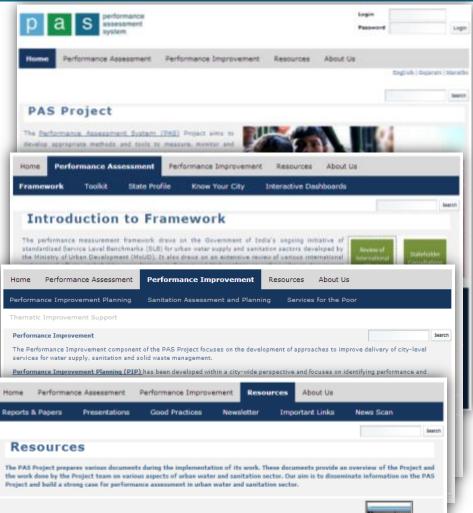
Online SLB module

Online platform to collect, review and share information related to performance assessment for UWSS sector in various states.

Introduction to online module

- Online measurement and monitoring through web portal, <u>www.pas.org.in</u>
- Web portal a repository of five year data for 419 cities in the two states – One of largest data base on UWSS sector
- Online data entry modules for both performance indicators and targets
- Online monitoring at city, district and state levels
- On hand information available through customized reports in Excel and PDF
- Graphical and tabular analysis at both state and city levels
- Range of outputs and essential information related to benchmarking

Sector Reports, Good Practices, Improvement Initiatives, etc



REPORTS & PAPERS

This section hosts 'Reports' prepared by PAS Project team. These reports cover various aspects of performance related issues in water and sanitation sector.



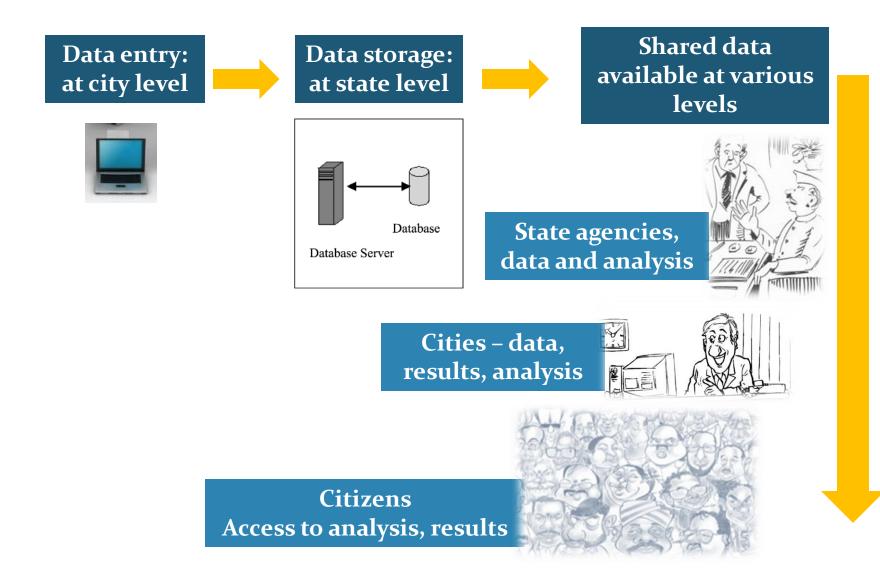
PRESENTATIONS

This segment features 'Presentations' made by PAS Project team at various fora.

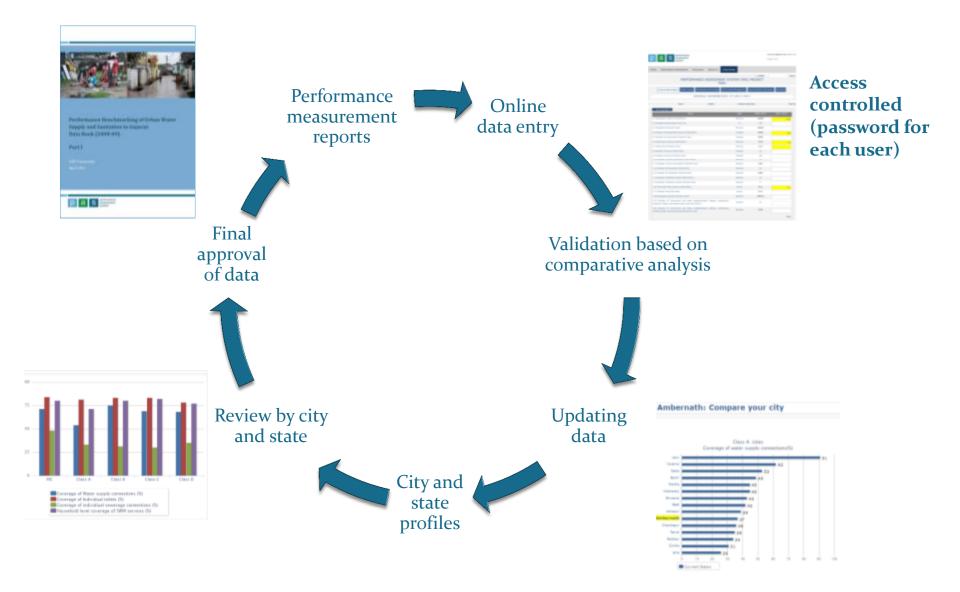


Process of Measurement

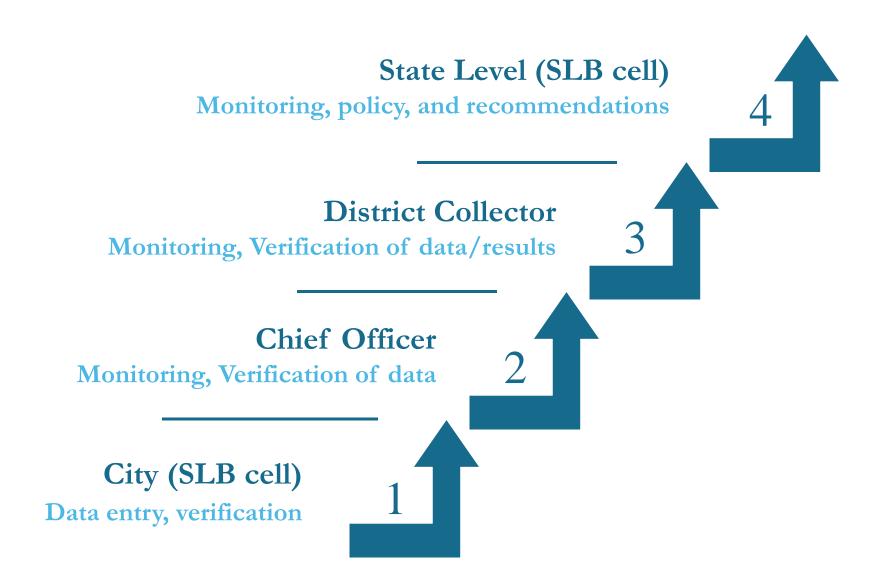
Web based measurement and monitoring



Stages in Performance Measurement and <u>Monitoring</u>



Planned online system for review



Snapshots of Online data entry



Tools for Measurement

- Checklist
- Target Setting
- Reports

Online data entry for SLB

pas performance assessment system	ty You ar	e signed in as Patci ULB. Out	
Home Performance Assessment Resources About Us Data Entry Site Map			
Checklist Target Setting			
Checklist			
The SL8-PAS checklist has been developed to assess Service Level Benchmarks for the indicators as recommended by the 13th Finance Commission. This checklist is composed of 6 worksheets, with an additional sheet on list of documents/formats to be compiled. The 6 worksheets ask for information about the water supply, wastewater (sanitation and sewerage), solid waste management, and slum unit's performance data and operating environment. These are:		×	
General Information Water Supply	Appro	val Status	
3. Sewerage and Drainage 4. Solid Waste Management			
5. Additional Information	Select Language	to Download Checklist	
6. Reliability	Delect	M	
Cells highlighted WHITE is for data entry inputs. Cells highlighted YELLOW is disabled as data is already filled. Please save (click 'Save') after entering data for each sub section. Upon completion of data entry for a particular sheet (e.g. General Information), click SUBMIT button given at the top of the page to ensure the data is stored in the database. Please note that once the data is submitted, the data can be edited only upon approval by Administrator.	Deventoed FY 2	Role	
Please note that the data for the previous year is displayed along with the current year to facilitate data entry.	State 5LB Cell	Reviews Crise Pending the Checkler Submission	

- General instructions on how to fill checklist online
- Options to download checklist in excel format, and in local language
- Option to view the approval status

Online data entry for SLB

ome	Performance Assessment	Resources About Us	Data Entry		
	PERFO	RMANCE ASSESSMEN Patr		PROJECT	Search
6	eneral Information Water Sup	oly Sewerage and Drainage So GENERAL INFORMATIO		Equity Related Information	n Reliability
	Reset	Suternit	Go Back to Da	ta Entry	Save Al
1.De	mographics				
	lte	m	Unit	2010-2011	2011-2012
1.1 Pop	oulation (Census 2001)/2011		Persons	16908	19800
1.2 Dec	cadal Growth Rate of the City		~	7.0	
1.3 Pop	oulation (Present Year)		Persons	18000	
1.4 Nut	mber of Households (Census 200)	1)/2011	Number	2885	2005
1.5 Nut	nber of Households (Present Year)	Number	5500	
1.6 Fat	nily Size (Census 2001)/2011		Persons	5.83	5.83
1.7 Fat	nily Size (Present Year)		Persons	3.27	
1.8 Nut	mber of Siums (2001)/2011		Number	0	
1.9 Nut	mber of Siums (Present Year)		Number	10	
- 10 Mu	mber of Slum Households (2001)	2011	félanöler.	σ	
1.11 Nu	mber of Sium Households (Preser	rt Year)	Number	1333	
1.12 Nu	mber of Properties (2001)/2011		Number	0	
1.13 NJ	mber of Properties (Present Year))	Number	6390	
1.14 Nu	mber of Election Wards (2001)/20	011	Number	٥	
1.15 Nu	mber of Election Wards (Present	Year)	Number	7	
1.16 To	wn/City Area (Census 2001)/201:	1	Sq.km	5.21	6.21
1.17 Pr	esent Town/City Area		Sq.km	5.21	
1.18 Po	pulation Density (Present Year)		Number	3455.0	
	umber of Commercial and others), Hotels and Restaurants (Year 2	er establishments (offices, institut 2001)/2011	tions, Number	0	
	umber of Commercial and othe s,Hotels and Restaurants)(Presen	ir establishments (offices, institul t Year)	tions, Number	1219	

The second residence in the second second second second	10.000		
1.11 Number of Slum Households (Present Year)	Number	1353	
1.12 Number of Properties (2001)/2011	Number	0	
1.13 Number of Properties (Present, Year)	Number	6390	
1.14 Number of Election Wards (2001)/2011	Number	0	
1.15 Number of Election Wards (Present Tear)	Number	7	
1.16 Town/City Area (Census 2001)/2011	Sq.km	5.21	6.2
1.17 Present Town/Oty Area	59.km	5.21	
1.19 Population Density (Present Year)	Namber	2455.0	
1.59 Number of Commercial and other establishments (offices, institutions, markets), Hotels and Restaurants (rear 2001)/2011	Number	0	
1.20 Number of Commercial and other establishments (offices, institutions, markets.Hotels and Restaurants)@resent Year)	Number	1219	
			See

- Previous year's data displayed alongside current year of data entry
- Options to save each sub section within a sheet; useful in case of connectivity issues during data entry

Reliability assessment for Coverage of Water supply connections

Reliability A

Question	Options	Y/N
	1.Through household surveys (1-5 yrs)	Y
What is the basis of estimation of HHs served with individual	2. Number of residential connections	
	3. Area covered by distribution network	
	4. Road covered by network length	
How are records of HHs served	1. Computerized	Y
by water supply maintained?	2. Only Manual	

- Automatic calculate the reliability for an indicator with a set of questions that address the conditions in each reliability band as listed in the Handbook.
- Ensures a transparent and consistent comparison across all ULBs.
- Where appropriate, state-wide information system improvement efforts will also be supported

Reliability assessment for Coverage of Water supply connections

Reliability B

Question	Options	Y/N
	1.Through household surveys (1-5 yrs)	
What is the basis of estimation of HHs served with individual	2. Number of residential connections	Y
water supply connections?	3. Area covered by distribution network	
	4. Road covered by network length	
How are records of HHs served	1. Computerized	
by water supply maintained?	2. Only Manual	Y

- Automatic calculate the reliability for an indicator with a set of questions that address the conditions in each reliability band as listed in the Handbook.
- Ensures a transparent and consistent comparison across all ULBs.
- Where appropriate, state-wide information system improvement efforts will also be supported

Reliability assessment for Coverage of Water supply connections

Reliability C

Question	Options	Y/N
	1.Through household surveys (1-5 yrs)	
What is the basis of estimation of HHs served with individual	2. Number of residential connections	1
water supply connections?	3. Area covered by distribution network	Y
	4. Road covered by network length	
How are records of HHs served	1. Computerized	1
by water supply maintained?	2. Only Manual	

- Automatic calculate the reliability for an indicator with a set of questions that address the conditions in each reliability band as listed in the Handbook.
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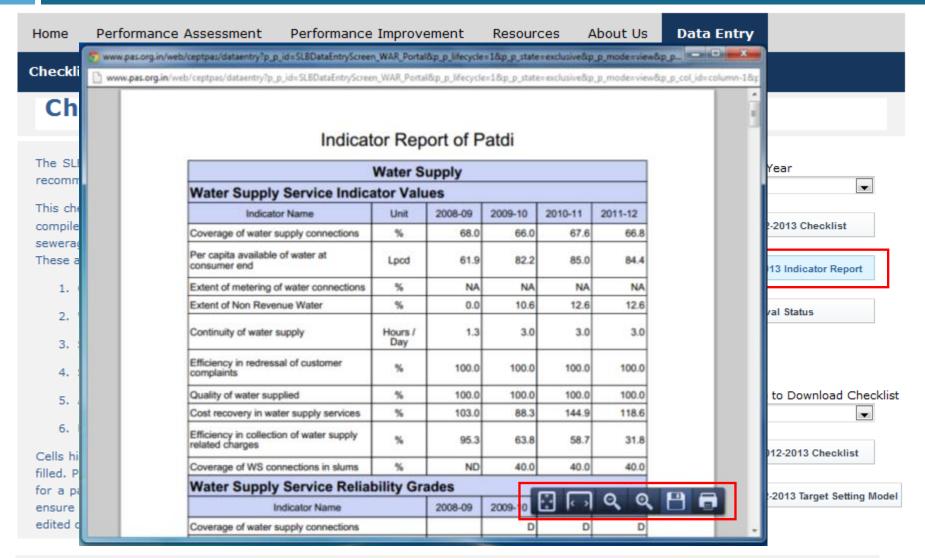
Reliability assessment for Coverage of Water supply connections

Reliability D

Question	Options	Y/N
	1.Through household surveys (1-5 yrs)	
What is the basis of estimation of HHs served with individual	2. Number of residential connections	
water supply connections?	3. Area covered by distribution network	
	4. Road covered by network length	Y
How are records of HHs served	1. Computerized	
by water supply maintained?	2. Only Manual	

- Automatic calculate the reliability for an indicator with a set of questions that address the conditions in each reliability band as listed in the Handbook.
- Ensures a transparent and consistent comparison across all ULBs.
- Where appropriate, state-wide information system improvement efforts will also be supported

SLB Indicator Reports



• Options to view indicator report

Option to print and save indicator report in PDF

Approval stages for online data entry

Home	Performance Assessment	Performance Improvem	ent Resources	About Us	Data Entry	
						Search
		Online Pag	e Status: 201	3		
PAGE	APPROVAL STATUS					
	CITY	YEAR S	TATUS F	VIEW REMARK	HIERARCHY	REPORT
	Kadi	2013 P	ENDING	REMARK	HIERARCHY	REPORT
pas.org.i	in/web/ceptpas/dataentry?p_p_id	=SLBDataEntryScreen_WAR_Portal	նp_p_lifecycle=1&p_p	_state=exclusive&	ւp_p_mode=view&ւp_p	_col_id=column-1&p_t '
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Admin D City C	Designation (CEPT/UMC/AIILSG) State SLB Cell istrict Collector ommissioner / Chief	Hierarchy of Data Flow Admin Gujarat Mehasana Collector	Entry Approva Approv	I Stages val Status	D Approv	ate of

Approval stages for city

Online Entry for Targets as per 13th Finance Commission

Targets for each SLB indicators can be entered by city ; compared to the service levels attained in previous years

As in **Data Entry**, these pages are access controlled

Online monitoring of the targets set by cities can be done by state cell

Home Checkles	Performance Assessment Resources About Us Data Entry Site Map
	rget Setting
	h Central Finance Commission (CFC) which submitted its report in 2010 has recommended specific performance based grants for urban loca
and soli	the conditions to access these grants is the notification of service standards for the sectors of water supply, sewerage, storm water drainage d waste management by the state government. The notified service standards are targets to be set for each ULB through a consultative. The targets have to be entered for each of the indicators listed in the table below for the year 2012-13.
	Select Financial Year :
	Get Larget Setting
Home	Performance Assessment Resources About Us Data Entry Site Map
Checklas	t Target Setting
Та	rget Setting
The 13t	h Central Finance Commission (CPC) which submitted its report in 2010 has recommended specific performance based grants for urban in
and sol	the conditions to access these grants is the notification of service standards for the sectors of water supply, sewerage, storm water drains id waste management by the state government. The notified service standards are targets to be set for each ULB through a consultat . The targets have to be entered for each of the indicators lated in the table below for the year 2012-13.
	Select Financial Year : (579-00110-00130
	Get FV J015-2013 Target Setting

Online Target Entry

Home Performance Assessment

t Performance Improvement

Resources About Us

Data Entry

Checklist Target Setting Financial Patrak

Target Setting for Kadi for FY 2013-2014

The 13th Central Finance Commission (CFC) which submitted its report in 2010 has recommended specific performance based grants for urban local bodies.

One of the conditions to access these grants is the notification of service standards for the sectors of water supply, sewerage, storm water drainage and solid waste management by the state government. The notified service standards are targets to be set for each ULB through a consultative process. The targets have to be entered for each of the indicators listed in the table below for the year 2012-13.

Water supply: KPIs	2009-2010	2010-2011	2011-2012	2012-2013	Target for 2012-2013	-
Coverage of water supply connections(%)	85.2	84.1	85.6	91.1	100.0	95.0
Per capita supply of water at consumer end(lpcd)	115.6	116.1	137.8	137.3	135.0	140.0
Extent of metering of water connections(%)	NA	NA	NA	NA	NA	NA
Extent of non-revenue water(%)	33.1	31.5	26.5	24.1	20.0	20.0
Continuity of water supply(hrs per day)	1.0	1.0	1.0	1.0	1.0	1.0
Efficiency in redressal of customer complaints(%)	70.0	70.0	83.0	85.0	85.0	90.0
Quality of water supplied(%)	100.0	100.0	98,4	84.5	100.0	90.0
Cost recovery in water supply services(%)	35.1	54.4	40.2	40.2	45.0	50.0
Efficiency in collection of water supply related charges(%)	54.5	63.4	70.2	70.2	89.0	70.0
Coverage of water supply connections in slums(%)	100.0	100.0	70.0	77.6	80.0	80.0

					Target for	Target for
Wastewater: KPIs	2009-2010	2010-2011	2011-2012	2012-2013	2012-2013	2013-2014
Coverage of toilets(%)	98.7	98.7	90.8	90.4	95.0	95.0
Coverage of waste water network services(%)	27.0	26.2	26.0	50.5	50.0	80.0
Collection efficiency of waste water network(%)	3.2	3.2	4.0	NA	15.0	15.0

Previous and current year of status and previous year target for each indicator can be viewed while entering targets for the next year

ULB level target setting model

Target Model provides guidance for setting annual targets for SLB indicators – as per the 13th FC requirements. It helps to asses feasible targets base on trend analysis as well as ongoing capital works

STANDARDIS	FD S	FRV	CF I	EVE	L BE	NCH	MAR	KS					
PERFORMANCE ASSESSMENT SYSTEMS (PAS) PROJECT													
		TARG	ET MOI	DEL									
USER GUIDE			ULB T	ARGET			GUIDELIN	ES					
WATER SUPPLY			WASTE WAT	ER		SOLID WASTE		SUMMARY					
CLASS: B				_	BASIC IN	FORMATION	N						
		POPULATION		HOUSEHOLD	s	SLUM POPUL	ATION SHARE	AREA (sq kms)					
CITY: Kadi		77,778 17,831 12%						20					
WATER SUPPLY													
KPIs and action areas	Ongoing Projects	2009-10	2010-11	2011-12	2012-13	Projected for 2013-	SET TA	RGET FOR 2013-14					
Ingoing distribution network expansion project													
lo of HHs served	1,500												
Project cost (Rs in lakh)	4												
overage of individual water supply connections (%)		85	84	86	91	96	100	TARGET					
Jumber of households served with individual connections		13,784	14,167	14,857	16,239	17,739	18,389						
Additional number of households connected/ required to achieve			383	690	1,382	1,500	650						
ncome generated by increasing coverage (Rs in lakh)						10	1,500	Per connection charges paid by citizens (Rs / connection)					
ource augmentation													
Additional water withdrawal (MLD)	2	l											
source of water is bulk purchase then specify bulk water charge	4												
Project cost (Rs in lakh)	4												
er capita supply at consumer end (lpcd)		116	116	138	137	151	150	TARGET					
/ater production requirement (MLD)		13.0	13.0	14.8	14.8	16.8	15.8	-					
Residential water consumption including public taps		8.3	8.5	10.4	10.7	12.1	12.0						
Additional water augmentation done/ required to achieve target			0.0	1.8	0.0	2.0	0.0						

Data improvement measures

Information system improvement initiative

- Linking SLB online data collection with existing functional EDP /e-governance departments in cities
- System to periodically record required information and generate SLB indicators (at city/zonal and ward level)
- Currently being attempted in 2 cities Vadodara municipal corporation and Kalyan-Dombivali Municipal corporation





Vadodara Municipal Corporation (VMC) and Urban Management Centre (UMC) under the Performance Assessment System (PAS) project

Date: 20 July 2012

This declaration outlines the terms of the proposed institutional relationship between the Vadodara Municipal Corporation (VMC) and the Urban Management Centre (UMC) under the ongoing Performance Assessment System Program (PAS) being undertaken by the CEPT University and UMC with support from Government of Gujarat. The objective of this understanding is to bring synergies between the organization is to consolidate the PAS program. The PAS program is an action research supported by CEPT University and facilitated by Government of Gujarat.

Urban Management Centre (UMC) is a not for profit organization working with a mission to foster excellence in governance through innovative urban management solutions across South Asia and which continues to be the facilitating force for this cooperation.

The objectives of this agreement are:

- To provide technical assistance towards improvement in water supply, sewerage and storm water drainage sectors of the VMC in specific areas ;
- Study and facilitate preparation of Information System Improvement Plan (ISIP) for improving reliability band of Service Level Benchmark (SLB) indicators in above mentioned sectors.
- To provide training and capacity building support, organize study tours and support exchange of ideas towards the above said objective.

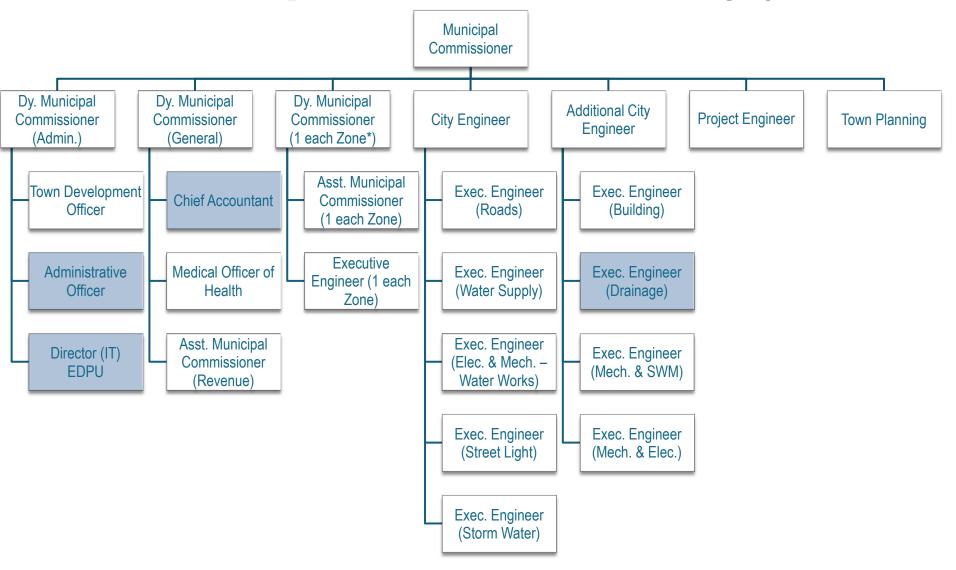
Vadodara Municipal Corporation (VMC) agrees to the following:

- Provide support by sharing data/ information and required staff time.
- VMC agrees to nominate department-wise nodal officers for coordination and an overall coordinator to provide support to UMC.
- Hire IT organization when required to scale up operations or create intranet solutions.
- VMC would resolve to take up implementation of the recommendations provided under this ISIP.
- Establish SLB Cell and engage PAS data for yearly SLB target setting and planning service delivery.

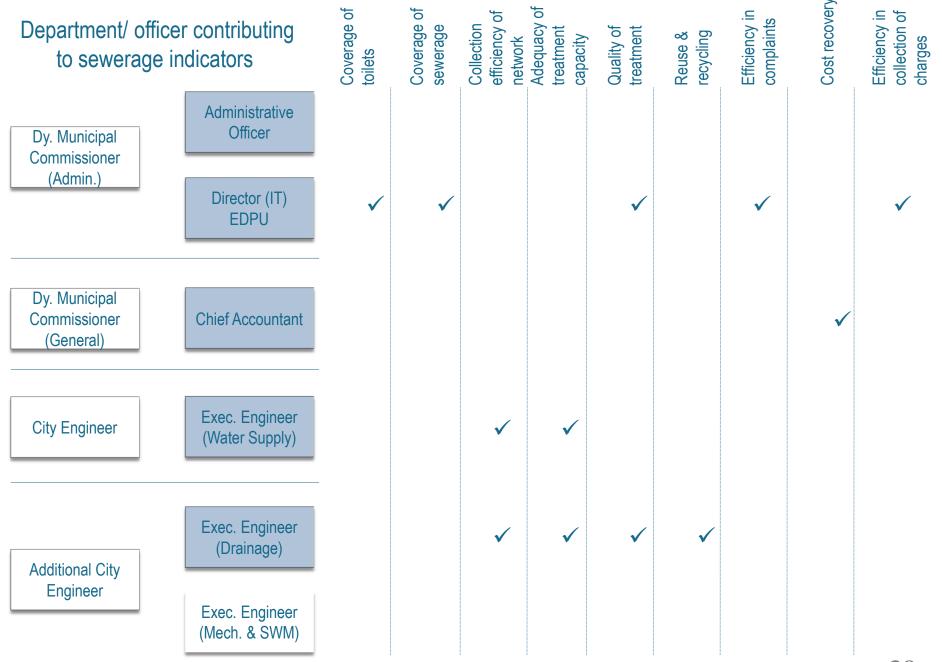
MoU with Vadodara Municipal Corporation

ISIP Initiative – Departments, Staff and Data Sources

MAPPING Relevant Department/officers for Vadodara Sewerage system SLB Data



MAPPING SLB Data & Indicators Monitoring within various Departments of VMC



Monitoring under SLB cell

- State Profile
- Know Your City

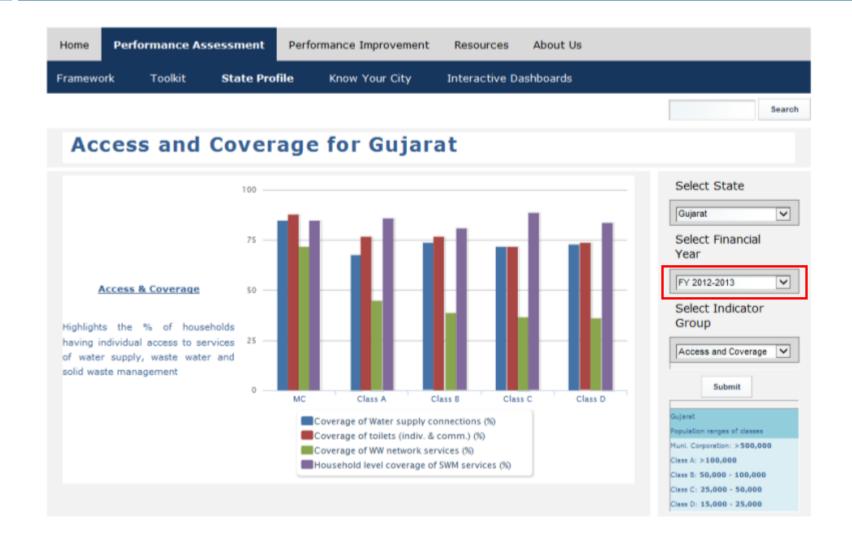
State level monitoring

lome Per	rformance Ass	essment F	Resources A	About Us U	B Reports	Site Map	
hecklist	Approval S	itatus T	arget Setting	Contact I	Person S	Support Request	Login Report
Chec	klist						
				Completed	Not	completed	
figures indica	te the number o	f indicators gen	erated to total nu	umber of indicato	rs in the sector		Select Class Municipal Corporation
Name	Water	Sewage	SWM	Equity Info	Reset	Indicator Report	Select Financial Year
Ahmedabad	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	KPI: 75.00% LAI: 61.54%	Reset	Report	FY 2011-2012
Bhavnagar	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	Reset	Report	Submit
andhinagar	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	Reset	Report	
Jamnagar	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	Reset	Report	Download Data for All Years
Junagadh	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	Reset	Report	Download KPIs-LAIs for All ULBs
Rajkot	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	KPI: 100.00%	Reset	Report	Download Gazette in Excel
	KPI: 77.78%	KPI: 77.78%	KPI: 75.00%	KPI: 0.00%	Reset	Report	Download Gazette in PDF
Surat	LAI: 73.68%	LAI: 65.38%	LAI: 83.33%	LAT: 30.40%0			

Options to download

- Data for all years
- Indicators for all years
- Targets in gazette format, excel/ PDF

State Profile based on SLB Indicators



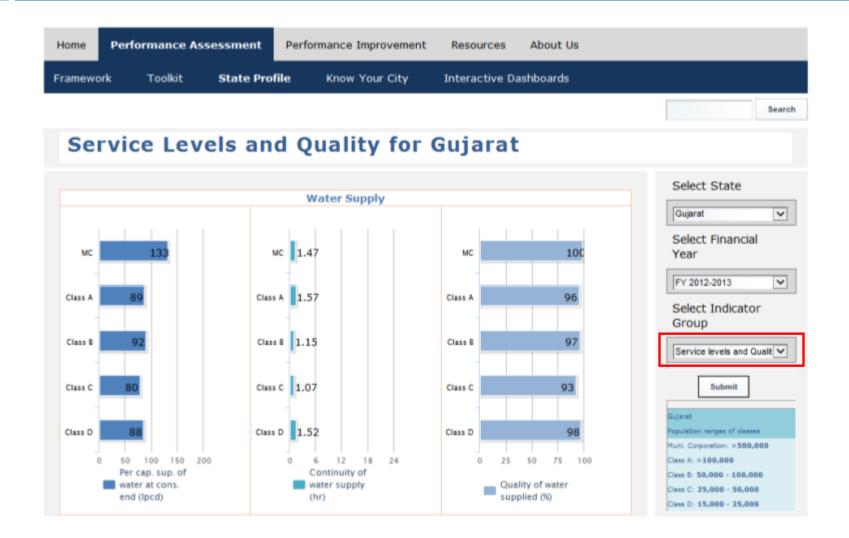
Option to view year wise information

State Profile based on SLB Indicators

Home Performance Assessme	ent Performance Improveme	nt Resources About Us	
Framework Toolkit State	e Profile Know Your City	Interactive Dashboards	
			Search
Access and Cov	erage for Guja	irat	
2	00 75 • • •		Select State Gujarat Select Financial Year All Years
Highlights the % of households having individual access to services ² of water supply, waste water and solid waste management	0 2009 2010 Coverage of Water supp Coverage of toilets (indi Coverage of WW network Household level coverage	v. & comm.) (%) k services (%)	Select Indicator Group Access and Coverage V Submit Gujaret Population ranges of classes Muni. Corporation: >500,000 Class A: >100,000 Class B: 50,000 - 100,000 Class C: 25,000 - 50,000

Option to track **historical data**

State Profile based on SLB Indicators



Option to view **Thematic** State profile

City Profile

Home	Performance	Assessment	Performance Improvement	Resources	About Us	
Framewo	ork Toolkit	State Prof	file Know Your City	Interactive D	ashboards	
Overviev	City Profile	Compare Your	City			
						Search

Background of Ahmedabad

GENERAL INFOR	GENERAL INFORMATION												
	Municipal												
Class	Corporation	No. of slum settlements	1,813										
District	Ahmedabad	Slum population	1,616,237										
Area (sq.km.)	466.2	Slum households	317,235										
Total city population	5,160,485	Total annual city capital receipts	15,395,096,000										
Total households	1,117,421	Total annual city capital expenditure	12,474,746,000										
Density (persons per sq.km.)	11,069.3	Total annual city revenue receipts	17,539,874,000										
Total municipal staff	22,365	Total annual city revenue expenditure	9,645,879,000										

Select State

Gujarat
Select City
Ahmedabad
Select Financial Year
FY 2008-2009
Submit

Overview ULB Report

WATER SUPPLY

Total water produced (MLD)	925.4
Ground water(MLD)	107.4
Surface water(MLD)	818.0
Average daily volume treated (MLD)	717.9
Installed storage capacity (MLD)	777.9
Total water connections (Nos.)	739,339
Water connections in slums (Nos.)	175,484
Area covered by network (sq.km.)	192.8

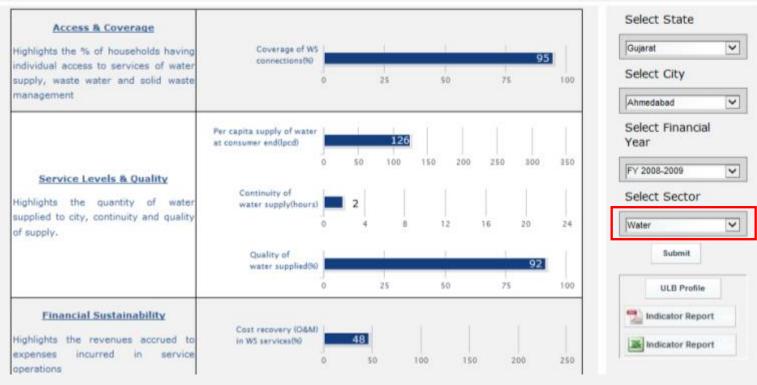


Overview of the city provides general information across all the sectors

City Profile

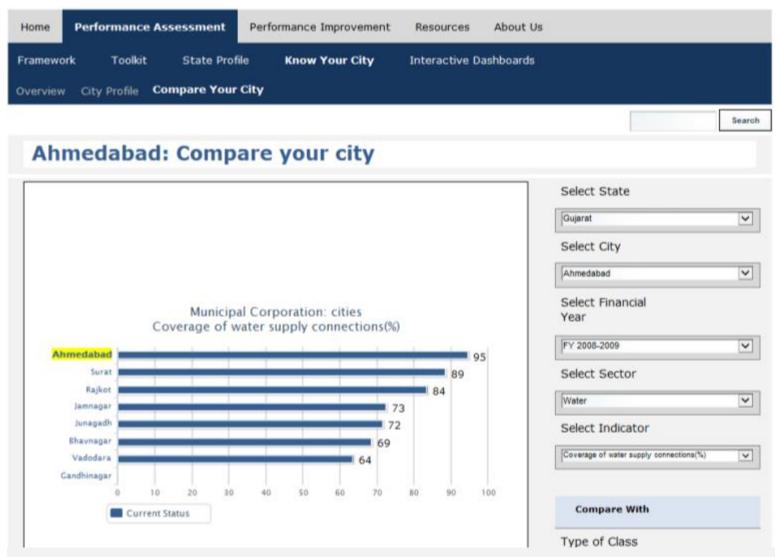


City Profile of Ahmedabad

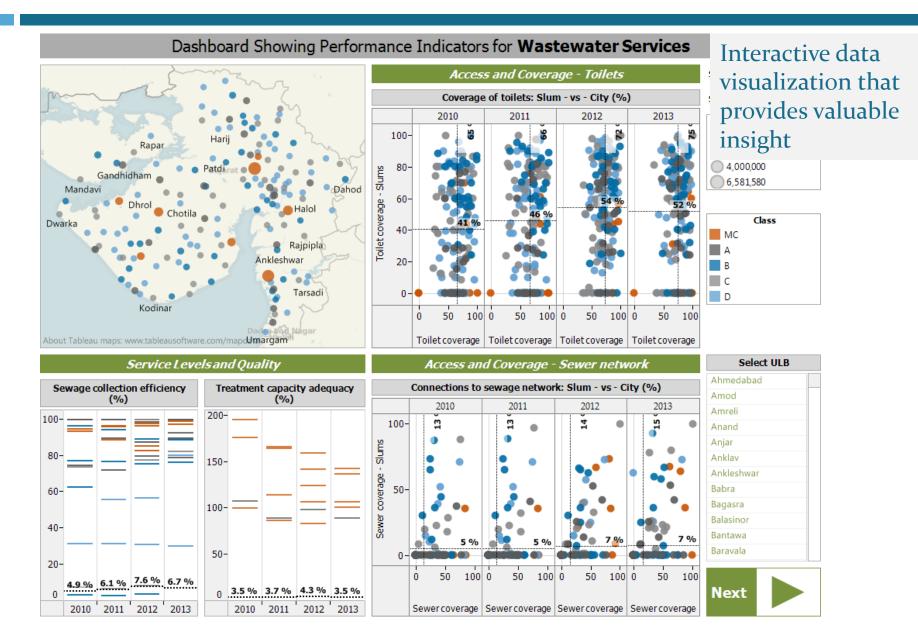


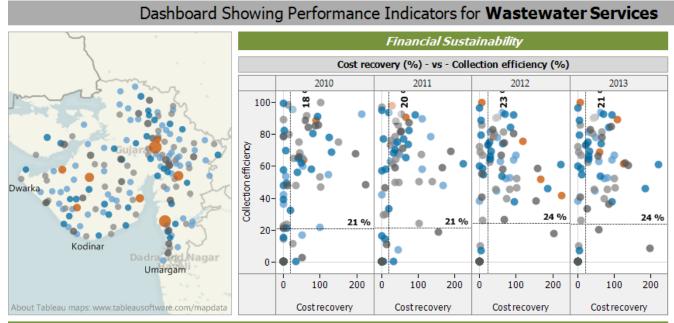
City Profile gives results based on SLB indicators for each sector

City Profile



Compare Your City helps each city compare itself with another city based on its respective class or state.





Efficiency in Service Operation

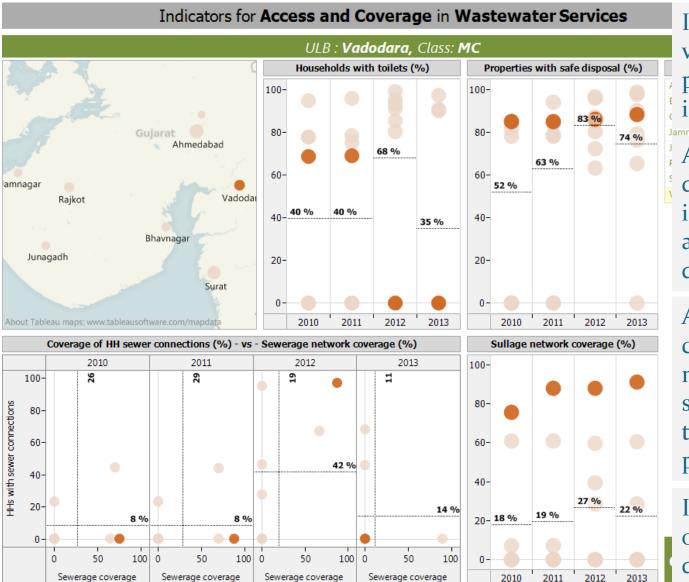
	Sewage treatment quality (%) Complaint redressal (%) Reuse and recycling of sewage (%)													Ahmedabad	
		e treatmen	it quality (, 70 J		complaint reuressar (70)					1	e (70)	Amod		
100-					100					100-					Amreli
															Anand
80-					80			82 %	81 %	80-					Anjar
															Anklav
						60 %	61 %								Ankleshwar
60·					60·			·		60-					Babra
															Bagasra
40-					40					40-					Balasinor
															Bantawa
															Baravala
20	1				20	1				20-					
0	2.2 %	2.8 %	3.4 %	3.4 %	0					0	0.03 % -	0.03 %-	0.03 %	0.02 %	Back
	2010	2011	2012	2013		2010	2011	2012	2013		2010	2011	2012	2013	

Interactive data visualization that provides valuable insight

Allows drilling down from indicators, charts and maps to read data better

Select ULB

Dashboard Showing Wastewater SLB Indicators for Vadodara (Class: MC)											⁾ Interactive data				
			Toilet	covera	ge (%)			ULB Overview							
	2010 2011									2010	2011	2012	2013	visualization that	
Access and Coverage	2012 2013		- 1	- 1		1		Area (sqkm)		159	159	159	159	provides valuable	
Highlights the % of HHs having access to services		0	20	40	60	80	100	Present Population (1000's)		1,631	1,667	1,713	1,739	insight	
of waste water (sanitation and sewerage)	2010		Sewe	rcovera	ige (%))		Households (1000's)	384	396	407	416	U		
	2011 2012							Slum population (1000's)		290	252	252	252	Thangadh I •11•	
	2013	0	20	40	60	80	100	Slum HHs (1000's)		58	50	50	49	Allows drilling	
		Toilet coverage in slums (%)					100	Total revenue income (Million	Total revenue income (Million Rs)			4,556	5,647	down from	
	2010 2011					()		Total revenue expenditure (M	illion Rs)	4,098	4,500	4,121	5,128	indicators, charts	
<u>Equity in Service</u>	2012							Capital receipts of ULB (Million Rs)		2,311	1,624	2,462	1,162	· · · · · · · · · · · · · · · · · · ·	
<u>Delivery</u> Highlights the variations in	701.7	0	20	40	60	80	100	Capital expenditure by ULB (N	Million Rs)	4,423	3,788	1,088	3,578	and maps to read	
city level coverage as well as between poor and		Sev	ver cov	erage i	n slums	(%)				Quality	oftreatm	ient (%)		data better	
non-poor HHs in the city	2010 2011 2012				2010 2011 2012										
	2012				1	1	1		2013				1 1		Allows
		0	20	40	60	80	100	Efficiency in Service		0 20	40	60 8			
	2010	Sewage collection efficiency (%)						Operations Sewage reuse and recycle (%) Highlights extent of WW 2010)	combination of	
Service Levels and	2011 2012							treatment before disposal, reuse/ recycling of waste-	disposal, 2011 2012					multiple data	
Quality	2013	0	20	40	60	80	100	water, and collection of	2013	0 20	40	60 8	0 100	sources to keep	
Highlights the quantity of WW collected and		1	Freatm	ent cap	acity (%	%)		sewerage related charges	C	iomplaint r	edressale	fficiency	(%)	1	
treatment capacity of Sewage Treatment Plant	2010 2011								2010 2011					track of	
	2012 2013								2012					performance	
		0	50	1	00	150	200			0 20	40	60 8	0 100	*	
														Visnagar Vyara	
			Cost re	ecovery	in sev	vage n	anage	ment (%) Sew	age cha	arges colle	ection eff	iciency (°	%)	Wankaner	
	Financial Sustainability 2010 Highlights the revenues accrued 2011														
to expenses incurred in ser operations	rvice	2012 2013						2012 2013						State	
				0	50	100	150	200 250	0	20	40 6	0 80	100		



Interactive data visualization that provides valuable insight

Allows drilling down from indicators, charts and maps to read data better

Allows combination of multiple data sources to keep track of performance

Indicates points of action or decision required

