

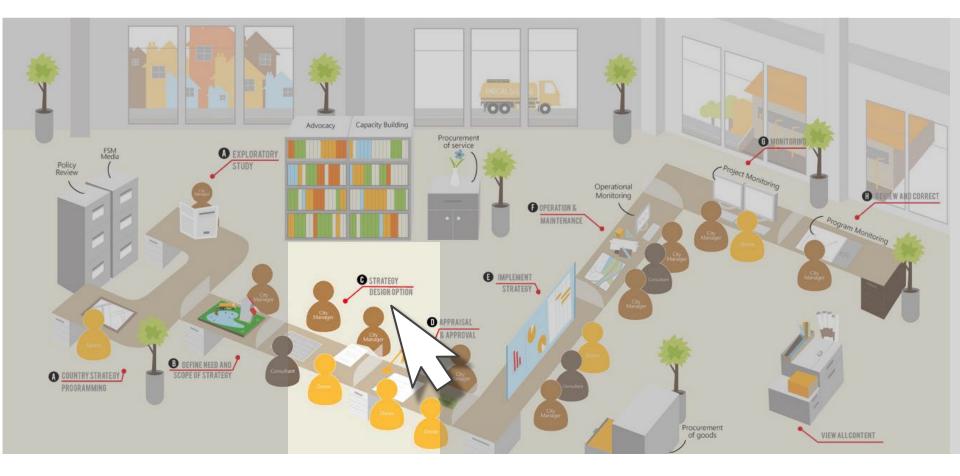


SaniPlan Tool



PAS Project, CEPT University, Ahmedabad

Location of Tool in IFSM Toolbox . . .



Location of Tool in IFSM Toolbox . . .

I want to...



Procure Services

..by hiring relevant consultants for project preparation / design PROCUREMENT DOCUMENTS

Identify viable solutions

..by assessing the existing institutional setup and regulatory framework REGULATORY & INSTITUTIONAL SETUP ASSESSMENT TOOL

..by analysing stakeholder needs and collaborating with the selected stakeholders for the project STAKEHOLDER ANALYSIS TOOL

...by evaluating the technical and financial viability for a project FINANCIAL & TECHNICAL ASSESSMENT TOOL

..by implementing the gravity method to analyze the proper location for the treatment plant. AIT LOGISTIC AND OPERATION PLANNING TOOL

..by assessing the potential environmental impacts of the project ENVIRONMENT IMPACT ASSESSMENT SAMPLE REPORTS

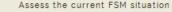
..by assessing the potential social impacts caused by the project SOCIAL IMPACT ASSESSMENT SAMPLE REPORT

..by studying the possible market opportunities for reuse products MARKET ASSESSMENT SAMPLE FORMAT

..by assessing the sustainability of the project technologies SUSTAINABILITY CHECKLIST (COMING SOON)

Reports SAMPLE FEASIBILITY REPORT

Tools Developed by partners



Understand



to develop a FSM plan that is technically appropriate and financially feasible at the local level SaniPlan - IFSM Tools for Citywide Assessment and Planning by PAS



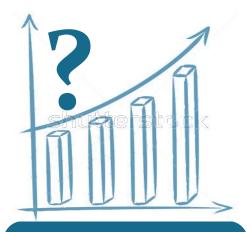
...what technologies are being used in my cities and how I can improve them SaniPlan Tool

Conventional Approach versus SANIPlan approach

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Conventional Approach	
	SANIPLAN Approach
'PROJECT' based approach	'SERVICE' based approach
Focus on achieving OUTPUTS	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Focus on achieving OUTCOMES
Starting point is an assessment of available grant funding – SUPPLY DRIVEN	
	Starting point is measurement of current performance and local priorities – NEED DRIVEN
Focus on developing INDIVIDUAL PROJECTS of various sectors	
	Focus on developing integrated SECTORAL SOLUTIONS

Key Components of SANI Plan

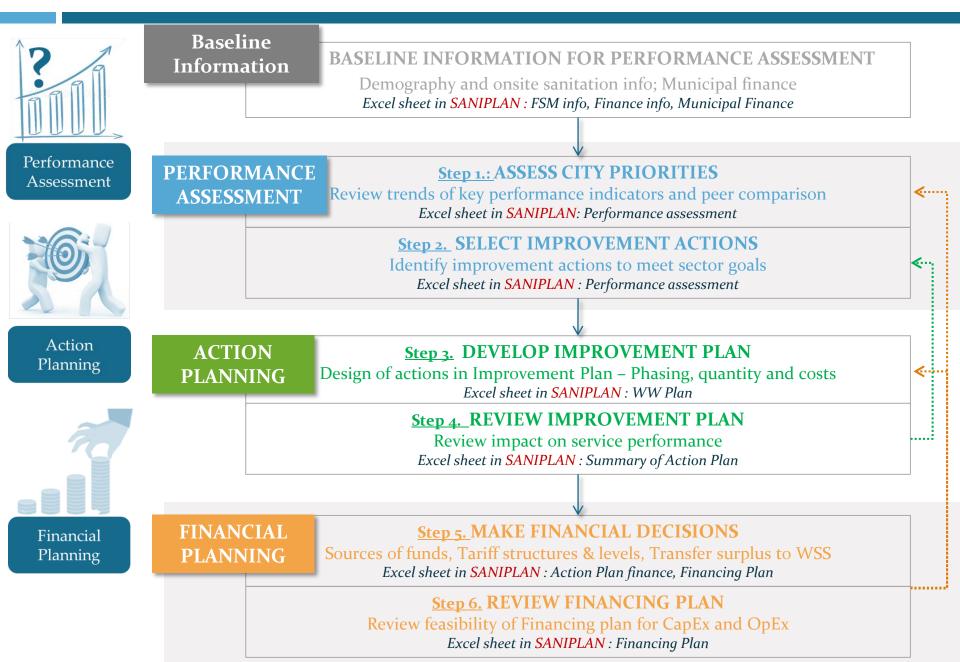


Performance Assessment



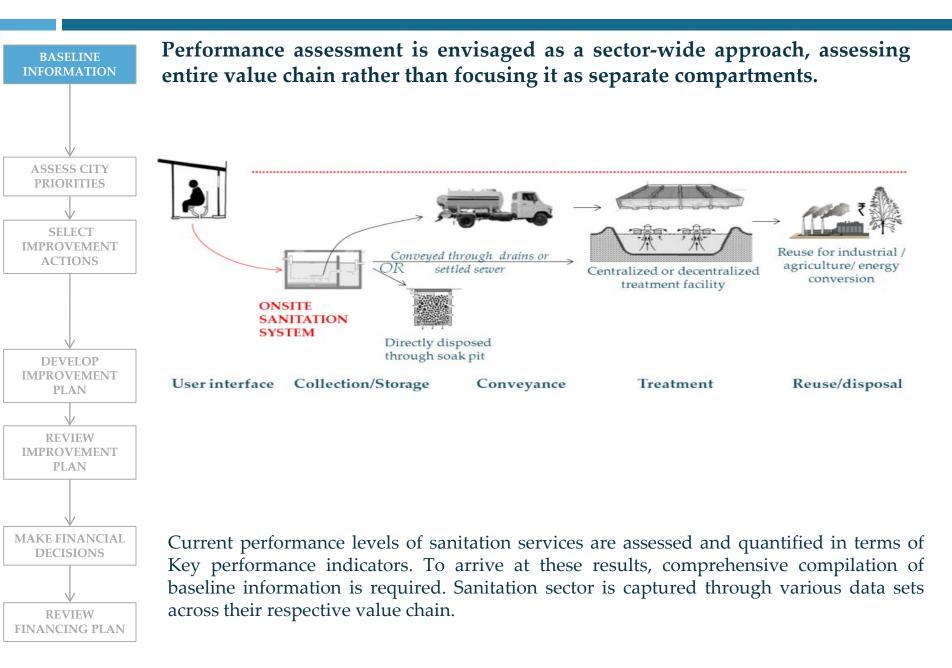


Steps in SANI Plan



Step-1 Baseline Information

Base line Information for WSS across Value chain



Snapshot of WSS Info input sheet

B Details of non-sewered areas in city

i) Households with individual toilet facility

Sr. No.	Partic	culars	Non-slum households	Slum households
	Black water disposal system of toilets	Effluent disposal system of toilets		
1	Septic tanks	Soak pits	424	
2	Septic tanks	Open/ closed drains (unsafe)	3,816	189
3	Pit latrines (unsafe)	Open/ closed drains (unsafe)	211	2
		Total	4,451	191

ii) Emptying of septic tanks

Sr. No.	Suggested emptying cycle (number of years between successive em	nptying)	The USEPA suggests 3-5 years,
1	For household level septic tanks	J	Govt. of India suggests a 2-3
2	For septic tanks of community/public toilets	1	years cleaning cycle

Sr. No.	Particulars	Urban local body (ULB)	Private service providers
1	Involvement in emptying septic tanks in the city (Yes/No)	Yes	No
2	Number of suction emptier trucks used for cleaning septic tanks	1	
3	Aggregate capacity of all suction emptier trucks (kl)	5	
	Number of trips made by a suction emptier truck (Trips/working day/truck) NOTE : If trips are not made daily, then convert trip frequency into per day ratio. Eg: 1 trip is made every week then, 1/6 = 0.17 trips/ day	1.0	

iii) Faecal sludge treatment and disposal (FSTD) facility

Sr. No.	Particulars	Unit	Value
1	Installed capacity of FSTD facility	Cu.m./ month	-
2	Functional capacity of FSTD facility	Cu.m./ month	-
3	Estimated percentage of by-product (manure) derived from	%	09
	septage treated at the plant	70	07
4	Quantity of manure reused, if any	Cu.m./ month	-

WSS Info sheet of SANIPlan

Snapshot of Finance Info input sheet

Status of budgets						
Particulars	2009	2010	2011	2012	2013	2014
Select type of budget figures provided for each year	Actual figure	Actual figure	Actual figure	Actual figure	Revised estimate	Budget estimate
Abbreviation for budget type	(A)	(A)	(A)	(A)	(RE)	(BE)
Availability of budget (tick if available)	>	V	L	V	V	Y

L	Municipal	revenue and expenditure					All figu	res in INR Lakhs
	Sr. No.	Particulars	2009 (A)	2010 (A)	2011 (A)	2012 (A)	2013 (RE)	2014 (BE)
		Opening balance	295.2	315.2	300.2	473.3	743.5	858.0
		Property tax	89.6	85.8	86.9	142.1	200.7	250.1
		Other taxes and charges	58.7	72.6	64.6	98.0	174.3	182.5
		Other receipts (non-tax + grants)	445.0	601.6	656.0	761.9	1,013.9	971.4
		Total revenue receipts	593.3	760.0	807.5	1,002.0	1,389.0	1,403.9
		Revenue expenditure	546.5	802.1	724.7	918.3	1,169.3	1,320.7
		Capital receipts	463.5	196.5	644.0	128.9	962.6	688.2
		Capital expenditure	365.0	188.3	958.6	215.0	939.1	471.2

Budget past trends

WSS reve	enue and expenditure					All figu	ures in INR Lakhs
FSM and Wa	astewater						
Sr. No.	Particulars	2009 (A)	2010 (A)	2011 (A)	2012 (A)	2013 (RE)	2014 (BE)
	Wastewater related taxes and charges	-	-	-	-	-	-
	Other receipts	-	-	-	-	-	-
	Total revenue receipts	-	-	-	-	-	-
	Revenue expenditure	55.5	68.5	84.9	111.6	121.2	108.0
	Capital receipts	-	-	-	-	-	-
	Capital expenditure	-	-	-	-	-	-

III Taxes and user charges

II B

All figures in INR Lakhs

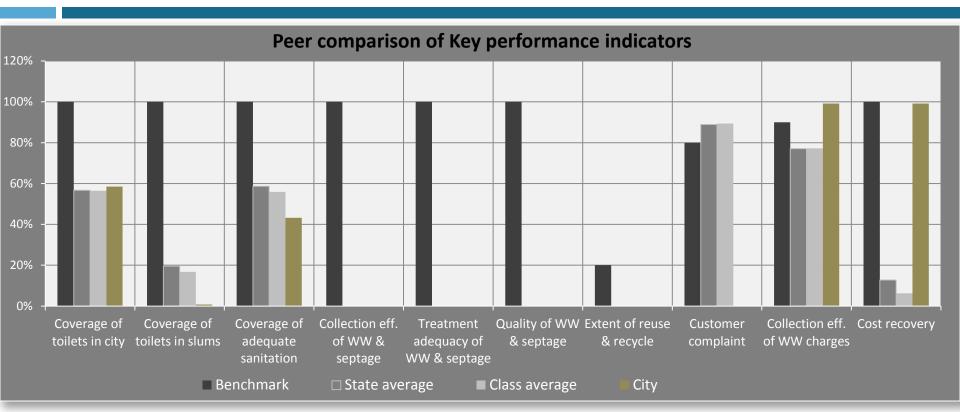
A Demand, Collection and Balance statement

Sr. No.	Particulars	2012	2 (A)	2013	(RE)	2014 (BE)	
Sr. NO.	Particulars	Demand	Collection	Demand	Collection	Demand	Collection
	CURRENT DEMAND						
	1 General property tax	112.6	94.9	111.6	91.8	111.6	91.8
	3 FSM and wastewater related taxes and charges						
	5 Others	111.2	90.4	134.7	112.5	134.7	112.
	Total	223.8	185.3	246.3	204.3	246.3	204.3
	ARREAR DEMAND						
	1 General property tax	66.2	46.9	37.6	19.3	37.6	19.
	3 FSM and wastewater related taxes and						
	5 Others	53.2	40.0	52.0	37.8	52.0	37.
	Total	119.4	86.9	89.6	57.1	89.6	57

Step-2 Performance Assessment

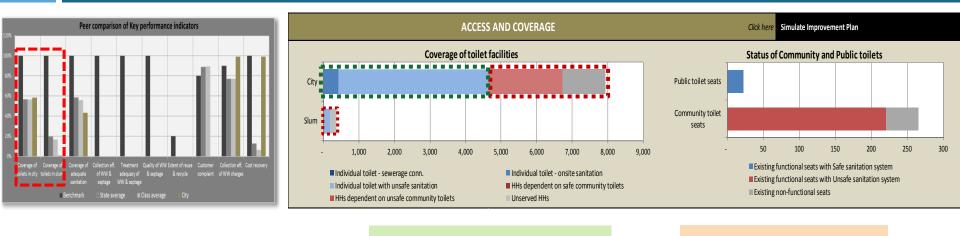


Assessment through City level Performance Indicators



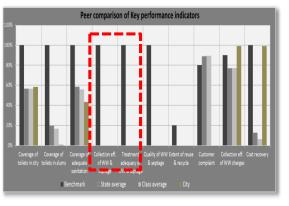
- Coverage of toilets in the city is almost at-par with the class and state average
- D The city lacks adequate sanitation
- **There is no proper collection and treatment of septage** in the city
- Collection efficiency of wastewater and fecal sludge charges and cost recovery is better than the class and state average

Assessment through Local Action indicators



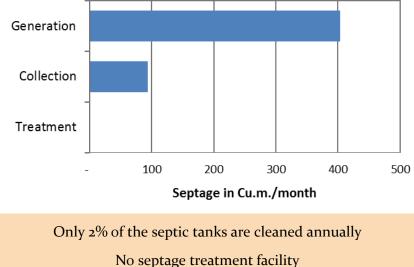
Households having latrines

Households not having latrines



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Step-3 Action Planning



FSM Related Improvement Actions

Select improvement actions

Da	ta improvement	Process changes/ policy decisions		proving existing infrastructure	New infrastructure
Sr No		Action	Sr No		Action
Access &	& coverage		Service WW19	levels & quality	otion with ovicting suction
WW01	Household survey to a	assess onsite sanitation services		emptier trucks	ection with existing suction
WW02	Surveys and monitorin	ng of open defecation sites	WW20	Increase efficiency of	all existing treatment plants
WW03	Computerise sanitatio	n records			
WW04	Policy for providing sa	nitation services in slums	WW26 WW27	Procure new suction e	emptier trucks ecal sludge treatment plant
WW05	Improve condition of providing safe sanitati	existing individual toilets by	WW29		ewage treatment plant
			Efficien	cy in services	
WW06	Improve condition of	existing Community toilets	WW31	Improve septage quali	ty surveillance
WW07	Improve condition of	existing Public toilets	WW32	· · ·	management of consumer
WW08	Refurbishment of exis	ting septic tanks in city		complaints	
WW09			WW33	Increase in reuse/recy	cling of treated septage
00009	campaigns for sanitati	n and communication (IEC) on awareness	WW34	Conduct regular septa not done	ge quality tests at laboratory, if
			WW35	Improve consumer gri	evance redressal system
WW10	Construct new individ	lual toilets	1000033		evallee rearessal system
WW10				al sustainability	
WW10 WW11	Construct new individ			al sustainability	llection of onsite sanitation bills
		toilets	Financi	al sustainability Improve billing and co	

Planning of improvement actions

Individual actions are calibrated as output based tangible targets. A set of these calibrated actions will form an implementation plan for ULB across ten years of plan period. Hence, this Action Plan must evolve through an iterative process of identifying appropriate actions, phasing and financing pattern.

	Phasing Activate/ Deactivate acti	Technology	Capital Cos	st	Operating of revenue ge	nerated
	Deactivate acti	ions			Phasing	rofactions
/ 1						
Loorn	Procure new suction en	COLLECTION & CONVEYANCE S	2015		2016	Baseline
-	- Suction emptier trucks w	rith LG at present	ļ	Numbers	1	information
Baseline -	- Suction emptier trucks w	ith private operators at present		Numbers	-	
2	Suction emptier trucks of	LG				
-	- Additional trucks to be p	rocured by LG		Numbers	2	
	- Aggregate capacity of all	new suction emptier trucks		kilo liters	7.0	
	- Number of trips by a suct	tion emptier truck	Tr	ips/ truck/day	3.0	
Improvement	Suction emptier trucks of	Private operators				Improvement
	- Additional number of tru	icks expected to be procured by pri	vate operators	Numbers		information
1	to function within city lim	its		Numbers		mormation
-	- Aggregate capacity of all	new suction emptier trucks		kilo liters		
-	- Number of trips by a suct	tion emptier truck within city limits	5 Tr	ips/ truck/day		
Finance	- Block cost for a suction e	mptier truck to be procured by LG		Cost/truck	1,200,000	
	- O&M expenses for new t	rucks procured by LG	% of 0	CapEx/annum	50%	

Cost and Finance information

Assess Impact of Improvement Actions

Performance levels	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Access and coverage											
Coverage of households with individual and group toilets in city	58%	67%	75%	82%	90%	97%	96%	96%	95%	95%	94%
Number of households with access to individual and group toilets as perc	entage of to	tal househ	olds in city							1	
Coverage of households with individual and group toilets in slums	53%	62%	71%	80%	88%	96%	95%	95%	94%	94%	93%
Number of bouseholds in slum settlements with access to individual and s	group toilets	as percen	tage of tota	Lslum hou	iseholds						
Coverage of households with improved sanitation facility in city	85%	95%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Narnser of noasendlas with access to some kind of to net nacimity (narvial)	an and com	h <mark>an</mark> li ty tone	e t, as perce	ntage of t	stan house	ndras m en	ty tas dem	ee by Jomi	envioni tori n	ig Prograit	F
Households resorting to open defecation in city	15%	5%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Number of households in city without any safe sanitation facility and reso	ort to open d	efecation,	as percenta	ge of total	househol	ds in city.					
Households dependent on community toilet facilities	26%	28%	25%	18%	10%	3%	4%	4%	5%	5%	6%
Number of households dependent on functional community toilet facilities	s near their	houses as	percentage	of total ho	useholds i	n city.					
Non-functional community and public toilets	17%	11%	6%	0%	0%	0%	0%	0%	0%	0%	0%
Number of non-functional community and public toilet seats as percentag	e of total co	mmunity a	nd public to	oilet seats	•						
Service level and quality											
Coverage of households with adequate sanitation system	5%	27%	49%	70%	90%	97%	96%	96%	95%	95%	94%
Number of households with access to safe and adequate sanitation system										5570	5470
Number of households with access to sale and adequate salitation system	intor waster	vater urspo	341 (300010	age of off 3	ne) as per	centage of	total nous	chorus ni c	ity.		
Efficiency of wastewater and septage collection system	5%	27%	49%	70%	90%	97%	96%	96%	95%	95%	94%
Aggregate quantum of wastewater collected (through sewerage and settled	sewer netw	ork) at the	intake of tr	eatment pl	ant and w	astewater o	discharged				
	sewer netw	ork) at the	intake of tr	eatment pl	ant and w	astewater o	discharged				
Aggregate quantum of wastewater collected (through sewerage and settled	sewer netw	ork) at the	intake of tr	eatment pl	ant and w	astewater o	discharged				
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Step-4 Financial Planning



Integrated approach for FINANCIAL PLANNING

Assess aggregate funding demand from all improvement actions main

Financial implications of each Improvement action

Capital expenditure

Operating and maintenance expenditure **Revenue generation**

Effect of inflation based on phasing

Aligning both these financial streams to evolve sustainable 'Financing Plan' **External sources of funds** Exploring funding pattern possible for each improvement action

Internal sources of funds Exploring options to increase revenue from own income sources

Assess financial health and extent of revenue surplus available

Municipal finances of urban local bodies

Past trends of municipal finances

Forecasting for finances for Business as Usual scenario

Funding requirement for improvement action

Summary of improvement action								view Ph Ex or Op			
IMPROVEMENT ACTIONS	SUMMARY OF CAPITAL EXPENDITURE										
Sector colour code FSM and Wastewater	Click here to view Summary of OPHASING © CAPEX PLAN O 0&M PLAN										
Actions	Туре	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Policy for providing sanitation services in slums	Process/ Policy										
Improve condition of existing individual toilets by providing safe sanitation	Exisiting system	64									
Improve condition of existing Community toilets	Exisiting system	23	25	26							
Construct new individual toilets	New infrastructure	198	212	226	242	259					
Construct new public toilet blocks	New infrastructure	11	12								
Increase septage collection with existing suction emptier trucks	Exisiting system										
Procure new suction emptier trucks	New infrastructure	24									
	New infrastructure	45	48								

Select Sources of Funds for Capital Expenditure

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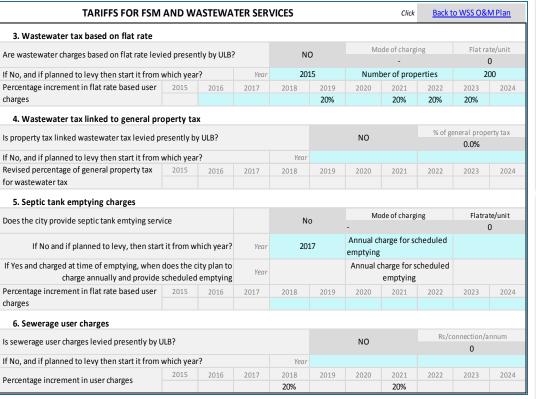
IMPROVEMENT ACTIONS	SOURCES OF FUNDS FOR CAPITAL EXPENDITURE									
Sector colour code FSM and Wastewater	Against each action, mention percentage share of funding possible through either of these funding sources (%) NOTE: RE-ENTER INPUTS IN THIS TABLE EACH TIME ACTIONS ARE ACTIVATED OR DEACTIVATED									
Actions	Туре	Total CapEx	Central State Grants Grants		Debt	Private/ PPP	Beneficiary	ULB share (% and Rs. lakhs)		
Policy for providing sanitation services in slums	Process/ Policy	0						100%		
Improve condition of existing individual toilets by providing safe sanitation	Exisiting system	64					60%	40%	26	
Improve condition of existing Community toilets	Exisiting system	74						100%	74	
Construct new individual toilets	New infrastructure	1,137	10%	30%			60%			
Construct new public toilet blocks	New infrastructure	23				100%	;			
Increase septage collection with existing suction emptier trucks	Exisiting system	0					1	100%		
Procure new suction emptier trucks	New infrastructure	24				100%				
Construct/augment fecal sludge treatment plant	New infrastructure	93			50%			50%	47	

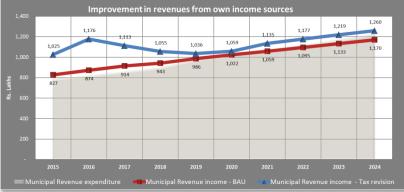
Snapshot of setting tariff structures in SANIPLAN

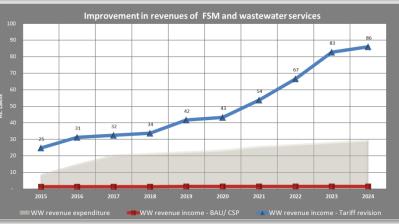
Revision in tariffs for revenue enhancement to meet funding requirement of capital expenditure, operating expenditure & debt servicing.

Tabular boxes for setting of tariffs sector-wise

Visual display of impact on revenues







Snapshot of CapEx and OpEx plan summary in SANIPLAN



Average tax demand

(per household per annum)

Annual septic tank emptying charges

Annual demand from HHs depending

Property tax

Wastewater tax

Sewerage tax

on septic tanks

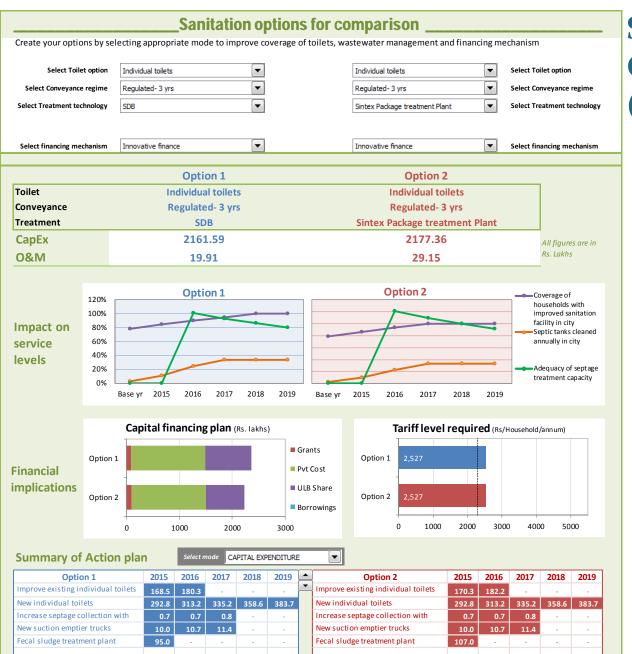
Snapshot of Operating plan summary and tariff structures



Snapshot of Capital plan summary and external sources of funds

REVIEW OF EXTERNAL FUNDING											
Sources of funds	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Already approved CapIn	0	0	0	0	0	0	0	0	0	0	0
Internal fund transfers for CapEx	71	92	17	0	0	0	0	0	0	0	180
Grant-in-aids	79	85	91	97	104	0	0	0	0	0	455
Private contributions	192	139	136	145	155	0	0	0	0	0	767
Borrowings	23	24	0	0	0	0	0	0	0	0	47
Debt servicing requirement	0	2	5	5	7	9	8	8	7	7	57
DSCR feasible :-	-	Yes									

SANIPlan Dashboard



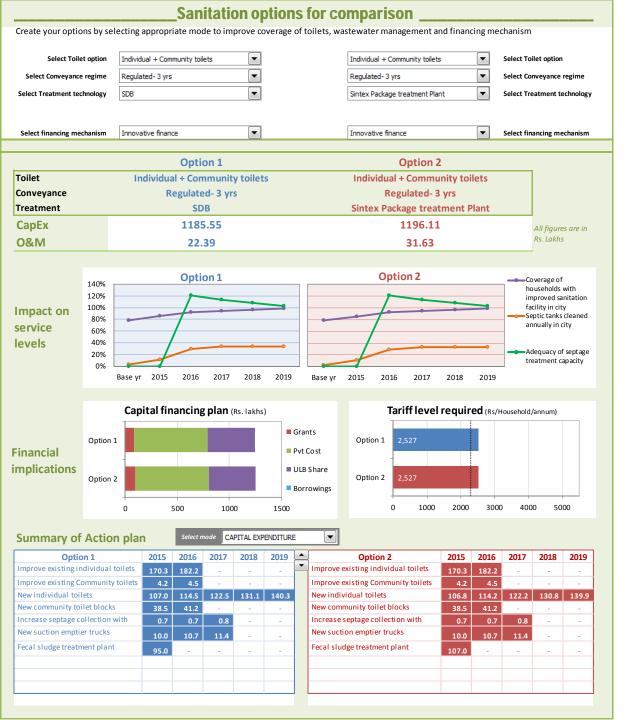
SaniPlan Dashboard: Compare Options (1/2)

SANIPLAN Dashboards for IFSM enable easy selection and comparison of a set of options during a stakeholder consultation.

Users can choose across: a) toilet coverage, b) Conveyance mechanism c) treatment options and d)financing.

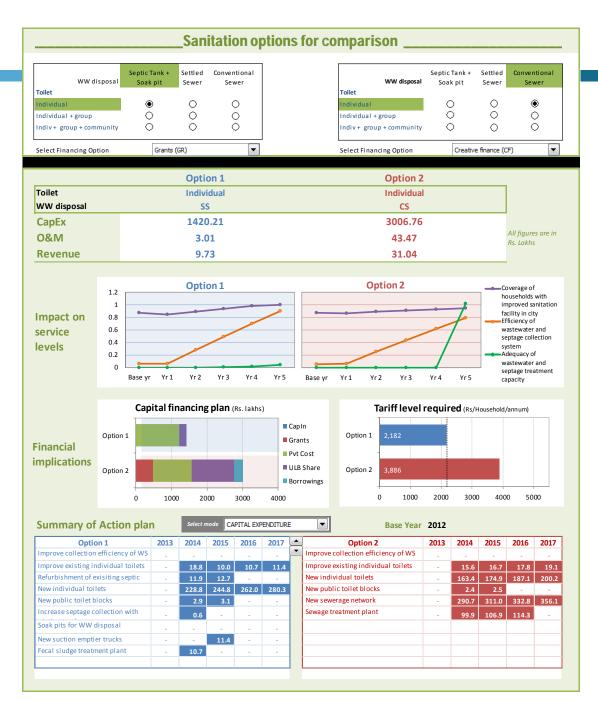
The dashboards compare their impacts on a) expenditure requirements, b) service performance, and c) financial implications.

The graphic illustrates a comparison between septage treatment options - for a small town; though similar levels of service can be achieved in both options, Sludge Drying Bed (SDB) treatment option -comes out as economical and with low O&M cost.



SaniPlan Dashboard: Compare Options (2/2)

As compared to previous scenario of individual toilets, option of individual and community toilets are low in capital expenditure but has high lifecycle cost.



Use of SaniPlan to compare sanitation options

The dashboards compare their impacts on a) expenditure requirements, b) service performance, and c) financial implications.

Application of SaniPlan





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